



From the Director – Dr. Chuck Court

Every year, the Acquisition Workforce Individual Achievement Awards recognize individuals who have demonstrated excellent performance in the acquisition of products and services for the DoD. The award criteria include specific achievements, the value of the nominee's contributions, and leadership through example and mentoring.

We hope you join us in congratulating the first winner of the Requirements Management Workforce Individual Achievement Award. Ms. Diane E. Baker is the Chief of Engineering Analysis, Capability Planning and Requirements Division, Directorate of ISR and Requirements, Headquarters Air Force Materiel Command, Wright-Patterson Air Force Base, Ohio. She won the award by leading a multidisciplinary team of requirements and acquisition experts to develop methods to improve understanding the effects of requirements on cost and cycle time. Ms. Baker and her team developed a process called Cost Capability Analysis (CCA). CCA provides senior decision makers with critical requirements and cost insights, reinforces affordability as a requirement, and energizes the application of trade space analysis in support of the Better Buying Power initiatives.

The Secretary of the Air Force approved Ms. Baker's team to begin interacting with six major pilot programs, and each program saw dramatic results. The Presidential Aircraft Recapitalization program traded-off requirements for the number of passengers, availability, range, taxiway length, aerial refueling, specialized equipment, and enhanced situational awareness. The total program cost avoidance was \$1.84 billion. The F-15 Eagle Passive Active Warning Survival System program traded requirements on advanced geolocation, survivability systems, missile warning system, and millimeter wave detection, reducing total program costs by \$1.66 billion. The overall cost savings from CCA exceeded \$3.7 billion.

Of course, we at the Requirements Department are pleased that Diane is an RQM 310 graduate. We commend all of our graduates nominated for this first annual award. We look forward to celebrating everyone's future successes.

I was fortunate to attend the awards ceremony. In his remarks, Mr. Kendall – the Undersecretary for Acquisition, Technology and Logistics – underscored the importance of the growing partnership between Requirements, Intelligence, and Acquisition. This is the same point we continue to emphasize in our courses and I have discussed in previous quarterly reports. This emphasis leads to the question, “Do new threats encourage requirements creep?” Sometimes we face a fine line between changes to the threat and requirements creep. I am addressing that confusion in a paper I am drafting. Please also look for my paper about turning a “Desirement” into requirements, which is going to *Defense AT&L*.

Yes, the intellipedia wiki has posted the new CJCSI 3170 and the new JCIDS Manual! You can see a screenshot of Admiral Winnefeld's memo, below. The new Manual dated 12 February 15 is at:

https://intellipedia.intelink.gov/wiki/Joint_Capabilities_Integration_and_Development_System.

Knowledge Sharing

We had a great Requirements Webinar on 18 December. An important recurring point is the question about refresher training. Now that the JROC has approved the new JCIDS Manual, our friends at J-8 are preparing a briefing to discuss the recent changes. J-8 plans to make that briefing available on their website. We will make it available on our Requirements Community of Practice (RMCoP), and we will consider developing a video or a short online class so our graduates can keep current.

We also hope you joined us for the Requirements Webinar on 26 March. Mike Shalak, an RQM 310 graduate and a great friend of the Requirements Department, gave a lively presentation on cyber survivability. Mike works with the J-8 Protection FCB. Many folks have asked for copies of Mike's slides, which are FOUO, so we cannot post them to the online Requirements CoP. Fortunately; we have posted the rest of the webinar slides. Feel free to contact us directly if you have questions.



Requirements Quarterly Report

Beyond the RMCoP, the Requirements Management Functional Gateway <https://dap.dau.mil/career/rm/Pages/Default.aspx>, located on the Defense Acquisition Portal <https://dap.dau.mil>, also provides various knowledge sharing resources to the Requirements Community. These resources include: Links to policy, regulation, guidance and law, ACQuipedia Articles, a link to the RQM Community of Practice(CoP), and other resources. If you have any content that you think would benefit the Gateway or CoP, please forward it to RMCT@dau.mil so that we can upload it to the sites.

Mission Assistance

Jack Mohney is continuing his participation on an Army Analysis of Alternatives (AoA). Chuck Court has been meeting with Coast Guard and Department of Homeland Security (DHS) leaders to help establish their Requirements Generation and Integration System (RGIS). It's an interesting challenge considering DHS has about 288,000 people total while DoD has around 150,000 people doing acquisition – and that 150,000 does NOT include the troops working DoD requirements.

Chuck facilitated a discussion with the STRATCOM requirements managers and program managers to help them develop their KPPs.

Gregory Prothero and Richard Hansen from DSMC represented DAU at the Army's Training and Doctrine Command (TRADOC) Innovation Conference (UNIFIED QUEST). This conference focused on examining practices in industry and in the military. Guest speaker presentations included Army Vice Chief of Staff General Allyn and TRADOC Commander General Perkins.

We all have been fielding phone calls about IT requirements documentation. This is a new area getting great attention. Please feel free to call us with your questions or to share your lessons learned.

Curriculum Development

Rather than a new overview course, we are working on a department video. This new video will be a short introduction to where requirements

come from, how requirements help the warfighter, and how potential requirements managers can learn more so they can help the system. We hope this new video will help people just entering a Requirements Management assignment and will inform people in other career fields about the requirements courses.

We are also revising all of our courses to correspond with the new DoDI 5000.02 and the new JCIDS Manual.

Upcoming Events

Please note we are no longer using the classroom in Building 247. Future RQM 310 classes will be in Building 226 on the DAU campus.

We encourage your participation in the next Requirements webinar scheduled for 25 June. Our plan is to get a guest speaker on the hot topic of working with intel.

Event	Dates	Location
RQM 403	15 April	Fort Belvoir, VA and via VTC
RQM 310 – 30 students	27 April – 1 May	Fort Belvoir, VA Building 226
RQM 403	20 May	Fort Belvoir, VA and via VTC
RQM 310 – 30 students	8 – 12 June	Fort Belvoir, VA Building 226
RQM 403	17 June	Fort Belvoir, VA and via VTC
Requirements Webinar – Topic: Working with Intel	25 June	Cyberspace
RQM 403	15 July	Fort Belvoir, VA and via VTC
RQM 310 – 48 students	21 – 24 July	Fort Belvoir, VA Building 226



JOINT REQUIREMENTS
OVERSIGHT COUNCIL

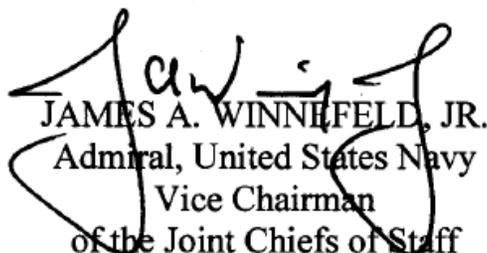
THE JOINT STAFF
WASHINGTON, D.C. 20318-8000

JROCM 149-14
18 December 2014

MEMORANDUM FOR: SEE DISTRIBUTION

SUBJECT: Joint Capabilities Integration and Development System Manual Changes

1. The Joint Requirements Oversight Council (JROC) reviewed and approves the Joint Capabilities Integration and Development System (JCIDS) Manual changes as recommended by the JCIDS guidance document review.
2. The updated JCIDS Manual release will coincide with the signature dates of CJCSI 5123.01G (JROC Charter) and CJCSI 3170.01J (JCIDS Instruction). Capability Sponsors may use previous guidance for 90 days after the release date.



JAMES A. WINNIFELD, JR.
Admiral, United States Navy
Vice Chairman
of the Joint Chiefs of Staff



Requirements Quarterly Report

Contacting DAU:

- The Requirements Management Gateway Page: <https://dap.dau.mil/career/rm/Pages/Default.aspx>
- The Requirements Management Community of Practice (RMCoP): <https://acc.dau.mil/requirements>
- To the entire DAU faculty and staff?: RMCT@dau.mil



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