



OFFICE OF THE UNDER SECRETARY OF DEFENSE
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COMPTROLLER

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
COMMANDERS OF THE COMBATANT COMMANDS
DIRECTOR, COST ASSESSMENT AND PROGRAM
EVALUATION
ASSISTANT SECRETARIES OF DEFENSE
DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTOR, JOINT IMPROVISED EXPLOSIVE DEVICE
DEFEAT ORGANIZATION

SUBJECT: Reprogramming Process for Joint Urgent Operational Needs and Joint Emergent Operational Needs

The Deputy Secretary of Defense views obtaining funding for urgent warfighter requirements, to include Joint Urgent Operational Needs (JUONs) and Joint Emergent Operational Needs (JEONs), as a top priority.

The Urgent Operational Needs (UON) process enables Combatant Commanders to identify operational vulnerabilities that require resources and/or capabilities more rapidly than can be provided through the traditional Planning, Programming, Budgeting and Execution System, and should evolve to function in circumstances where DoD Components may not be prepared to provide resources towards UONs.

Prior approval and internal reprogramming processes set forth in the DoD 7000.14R, DoD Financial Management Regulation (FMR), at Volume 3, Chapter 6, reflect arrangements established with congressional oversight committees that the Department must honor. Those processes can be more efficiently undertaken when the Joint Rapid Acquisition Cell (JRAC), in accordance with DoD Directive 5000.71, "Rapid Fulfillment of Combatant Commander Urgent Operational Needs (UONs)," identifies the DoD Component responsible for fulfillment of UONs, including sponsoring and funding an approved UON. A UON encompasses both JUONs and JEONs.

Working with appropriate DoD Components, the Under Secretary of Defense (Comptroller) (USD (C)) will, upon receipt of a JUON or JEON request approved by the Joint Staff, promptly initiate the identification of funding sources for approved UONs by taking the following actions: 1) request the DoD Component identified as the sponsor by the JRAC to fund the requirement or justify why it is unable to fund the requirement; or 2) if necessary, identify and use any known excess funds; or 3) if necessary, identify potential excess funds through review of current execution. The USD (C) will exhaust all options to identify resources in



support of approved UON requirements. Once a funding source is identified, the reprogramming request will be prioritized over other acquisition reprogramming actions, processed expeditiously, and where necessary submitted to Congress for action.



Mike McCord
Principal Deputy