



DIRECTOR OF DEFENSE RESEARCH AND ENGINEERING

3030 DEFENSE PENTAGON
WASHINGTON, DC 20301-3030

AUG 08 2010

MEMORANDUM FOR ASSISTANT SECRETARY OF THE NAVY (RESEARCH,
DEVELOPMENT, AND ACQUISITION)
ASSISTANT SECRETARY OF THE ARMY (ACQUISITION,
LOGISTICS AND TECHNOLOGY)
DIRECTOR, NATIONAL SECURITY AGENCY
DIRECTOR, MISSILE DEFENSE AGENCY

SUBJECT: FY 2010 DoD UNIVERSITY AFFILIATED RESEARCH CENTER
(UARC) MANAGEMENT PLAN

I have approved the FY 2010 DoD UARC Management Plan. This plan goes into effect immediately. Please pass my thanks to your staffs and your UARCs for their assistance in updating the original UARC Management Plan.

Mr. Mark Krzysko, Deputy Director, Enterprise Information and OSD Studies and his staff will work with your staffs and the UARCs to make implementation of the management plan as smooth as possible. His point of contact regarding this matter is Mr. Jay Minsky who can be reached at 703-845-2202 or by e-mail at jay.minsky@osd.mil.

A handwritten signature in black ink, appearing to read "Zachary J. Lemnios", is positioned above the printed name. The signature is stylized and cursive.

Zachary J. Lemnios