



UNITED STATES TRANSPORTATION COMMAND  
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SCOTT AIR FORCE BASE, ILLINOIS 62225-5357

17 December 2008

MEMORANDUM FOR (SEE DISTRIBUTION LIST)

FROM: TCCC

SUBJECT: Distribution Process Owner (DPO) Intent

1. As we look to the future in a rapidly changing and highly uncertain security environment, the DOD will be increasingly challenged to deliver logistics and distribution capability that supports our Joint Force Commanders' abilities to project combat power. Future operations will be characterized during rapid, decisive operations by forces operating in a complex, non-contiguous, and anti-access environment; by immature theaters lacking robust debarkation ports and infrastructure; by attacks across the distribution pipeline and logistics IT networks; by simultaneous operations in multiple theaters; and by reduced access to secure, US-controlled overseas installations. Therefore, in this complex, joint operating environment, USTRANSCOM--as the Distribution Process Owner--will be challenged to build an integrated, networked, end-to-end distribution capability that delivers for the warfighter to the "right place," at the "right time" and at the best value for the nation.
2. Over the past five years, the DPO--and our enterprise partners in the Services and Agencies--have overcome many of these challenges. By building the foundation of a Joint Deployment and Distribution Enterprise (JDDE), the DPO, with its partners, has achieved remarkable improvements in distribution velocity, precision, visibility, and efficiency. The most recent milestone of transporting over 10,000 Mine Resistant Ambush Protected vehicles highlights what teamwork can accomplish. Likewise, the DPO has achieved remarkable improvements in efficiency, saving over \$2B in distribution and related logistics costs through applying rational fixes across the enterprise. However, to position ourselves for the future and attain world-class distribution and supply chain solutions for the warfighter, the DPO must advance the JDDE to the next level.
3. Therefore, in the coming months, expect to see from DPO, common-sense distribution initiatives with the underlying goals of improving velocity, precision, visibility, and efficiency. Now more than ever, we need an integrator--the original intent of the DPO--to reduce the barriers that hinder us from working as one team. Furthermore, given a future operational environment that will most likely limit our access and resources, we must seek collaborative planning opportunities and aim for near flawless end-to-end execution coupled with sound performance measures. The DPO is uniquely situated to garner the unity of effort necessary to achieve these goals.

4. As the DPO, I need your support so we--together--can drive those necessary improvements that none can accomplish individually. I look forward to working with all of you to continue to transform the JDDE to provide the most effective distribution solutions in the world.



**DUNCAN J. McNABB**  
General, USAF  
Commander

**cc:**

**SECDEF**

**DEPSECDEF**

**CJCS**

**VCJCS**

**Distribution:**

**Chief of Staff, US Army**

**Chief of Naval Operations**

**Chief of Staff, US Air Force**

**Commandant, US Marine Corps**

**Under Secretary of Defense (Acquisition, Technology and Logistics)**

**Commander, US Central Command**

**Commander, US European Command**

**Commander, US Joint Forces Command**

**Commander, US Northern Command**

**Commander, US Pacific Command**

**Commander, US Southern Command**

**Commander, US Special Operations Command**

**Commander, US Strategic Command**

**Commander, US Africa Command**

**Commandant of the Coast Guard**

**Commander, Army Materiel Command**

**Commander, Naval Supply Systems Command**

**Commander, Air Force Materiel Command**

**Commander, Air Mobility Command**

**Commander, Military Sealift Command**

**Commander, Military Surface Deployment and Distribution Command**

**Deputy Under Secretary of Defense (Logistics and Materiel Readiness)**

**Administrator, Maritime Administration**

**Joint Staff Director for Logistics (J-4)**

**Director, Defense Logistics Agency**