



DEPARTMENT OF THE NAVY  
OFFICE OF THE SECRETARY  
1000 NAVY PENTAGON  
WASHINGTON, D.C. 20350-1000

19 July 2002

MEMORANDUM FOR COMMANDER, NAVAL AIR SYSTEMS COMMAND  
COMMANDER, NAVAL SEA SYSTEMS COMMAND  
COMMANDER, SPACE AND NAVAL WARFARE SYSTEMS  
COMMAND  
COMMANDER, MARINE CORPS MATERIAL COMMAND

Subj: DESIGNATION OF CENTERS OF INDUSTRIAL AND TECHNICAL  
EXCELLENCE UNDER 10 U.S.C. 2474

Ref: (a) DUSD(L&MR) memo of 30 Jan 02; Subj: Public-Private  
Partnerships for Depot Maintenance.

Pursuant to Section 2474 of Title 10, United States Code (hereinafter "Section 2474"), depot maintenance activities listed on attachment (1) are designated as Centers of Industrial and Technical Excellence (CITEs).

In accordance with subsection (b) of Section 2474, I delegate authority and encourage each CITE Commanding Officer to enter into public-private partnerships to perform work related to the depot maintenance core competencies of the particular CITE. These partnerships shall be in support of the objectives identified in subsection (b)(2) of Section 2474. In addition to Section 2474, partnerships and depot operations will comply with all other statutes that may apply to the specific situation and with Secretary of Defense policy promulgated by reference (a).

The above delegation of authority may not be further delegated, and is subject to the following conditions. First, before a CITE can enter into a public-private partnership, a business case analysis demonstrating that it is in the best interest of the Government must be approved at the Systems Command level (flag/SES official). Second, legal and comptroller review shall be obtained prior to approval of the partnership. Third, upon approval, the Systems Command will provide written notification to the Assistant Secretary of the Navy (Research, Development, and Acquisition) (Attn: Acquisition and Business Management).

I hereby delegate my authority in all other Section 2474 matters to the Assistant Secretary of the Navy (Research, Development and Acquisition).

Points of contact for questions on this memorandum are CDR A. Lopez, ASN(RD&A), 703-602-9977, Ms. L. Normand, CNO(N43), 703-601-1662, and Ms. D. Petrasek, USMC(LPC-2), 703-695-8958.

Gordon R. England  
Secretary of the Navy

A handwritten signature in black ink, appearing to read 'Gordon R. England', written over the typed name and title.

Attachment: a/s

Copy to:  
OSD (L&MR)  
CNO (N43)  
CMC (LPC-2)

*Depot Maintenance Activities and Associated Core Competencies*

- a. Naval Air Depot Cherry Point, NC; Naval Air Depot Jacksonville, FL; and Naval Air Depot North Island, CA; for the repair, overhaul, and modification of sea-based and maritime aircraft and related aeronautical systems/equipment and for the technical expertise (engineering and logistical) required to acquire and safely maintain these aircraft and systems/equipment.
- b. Portsmouth Naval Shipyard, NH; Norfolk Naval Shipyard, VA; Puget Sound Naval Shipyard, WA; and Pearl Harbor Naval Shipyard and Intermediate Maintenance Facility, HI, for maintenance and repair, modernization, inactivation, disposal, and emergency repair of Navy ships, systems, and components.
- c. Naval Undersea Warfare Center, Keyport, WA, for maintenance and repair of Fleet undersea weapons and vehicles, electronic systems, ordnance, and associated test systems and Fleet material support.
- d. Naval Surface Warfare Center, Crane Division, IN, for maintenance and repair of Fleet weapons and electronic systems, ordnance, and associated equipment and components.
- e. Space and Naval Warfare Systems Centers San Diego, CA, and Charleston, SC, for maintenance and repair of Command, Control, Communications, Computers, Intelligence, Surveillance, and Reconnaissance (C4ISR) systems, equipment, and products.
- f. Marine Corps Logistics Bases, Albany, GA and Barstow, CA, for combat and combat support systems (to include amphibious), combat/tactical vehicles, automotive/construction equipment, ordnance/weapons, general purpose equipment and communications/electronics equipment.